Heather Ridge Metropolitan District Financial Statements

May 31, 2018

304 Inverness Way South, Suite 490, Englewood, CO 80112

(303) 689-0833

## ACCOUNTANT'S COMPILATION REPORT

Board of Directors Heather Ridge Metropolitan District

Management is responsible for the accompanying financial statements of each major fund of Heather Ridge Metropolitan District, as of and for the period ended May 31, 2018, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual for the Governmental Funds, Enterprise Fund and account groups for the five months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.

June 15, 2018

Englewood, Colorado

2 Smemores & Wheeler, P.C

## Heather Ridge Metropolitan District Balance Sheet - Governmental Funds and Account Groups Governmental Funds May 31, 2018

			Debt			
	General	Capital	Service	Enterprise	Account	Total
	Fund	Fund	Fund	Fund	Groups	All Funds
Assets						
Current assets		•	•		•	
Cash in checking	\$ 13,470	\$ -	\$ -	\$ 55,000	\$ -	\$ 68,470
Cash in US Bank	-	-	-	44,190	-	44,190
Cash in COLOTRUST	75,660		327,189	280,813	-	1,161,482
Cash in COLOTRUST-Roofing	107,470	-	-	2,450	•	107,470
Petty Cash Accounts receivable - taxes	- 19,285	-	36,893	2,450	-	2,450 56,178
Inventory	19,200	-	30,093	30,008	-	30,008
Receivable - GCAT	-	-	-	39,644	-	39,644
Receivable - cont	10,625	_	-	-	_	10,625
receivable - rent				450.405		
	226,510	477,820	364,082	452,105		1,520,517
Other assets						
Improvements	-	-	-	-	3,146,317	3,146,317
Amount available in debt service	-	-	-	-	364,082	364,082
Amount to be provided for retirement of debt	_		_	_	5,830,918	5,830,918
remement of debt						
	-				9,341,317	9,341,317
	\$ 226,510	\$ 477,820	\$ 364,082	\$ 452,105	\$ 9,341,317	\$ 10,861,834
Liabilities and Equity						
Current Liabilities						
Accounts payable	\$ 26,861	\$ -	\$ -	\$ 43,537	\$ -	\$ 70,398
Payable to Tournaments	-	-	-	1,500	-	1,500
Payable to Clubs	-	-	-	4,345	-	4,345
Payable to Gift Cards	-	-	-	9,339	-	9,339
Outstanding Premium Cards	-	-	-	35,230	-	35,230
Sales Tax Payable		•		(1,426)		(1,426)
Long Term Liabilities						
General obligation Bonds					6,195,000	<u>6,195,000</u>
Total Liabilities	26,861	-	-	92,525	6,195,000	6,314,386
Fund Equity				-		
Investment in improvements	_	_	_	_	3,146,317	3,146,317
Fund Balance assigned for Roof	_	_	_	_	0,140,017	-
Fund balance	199,649	477,820	364,082	359,580	-	1,401,131
i dila balanso					2 446 247	
	199,649	477,820	364,082	359,580	3,146,317	4,547,448
	\$ 226,510	\$ 477,820	\$ 364,082	\$ 452,105	<u>\$ 9,341,317</u>	\$ 10,861,834
Heat	her Ridge Met	ropolitan Distric	ot			
Recon	ciliation of Cas	h to Fund Bala	nce			
	5/31/2					
Total Cash	\$ 196,600	\$ 477,820	\$ 327,189	\$ 380,003		
Petty cash	-	-	-	2,450		
Accounts receivable taxes	19,285	-	36,893			
Inventory	-	-	-	30,008		
Receivable from GCAT	40.00	•	-	39,644		
Receivable Rent	10,625	-	-	/40 503		
Accounts Payable	(26,861)	-	-	(43,537)		
Deposits from tournaments	-	-	-	(1,500)		
Payable to clubs Outstanding premium cards	-	-	-	(4,345) (35,230)		
Payable to Gift Cards	-	-	-	(35,230)		
Sales tax payable	_	-	_	1,426		
Fund balance	\$ 199.649	\$ 477.820	\$ 364.082	\$ 359,580		
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# Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 5 Months Ended May 31, 2018 General Fund

	(Amended)					iadon Nepe		Variance	Prior Year			
	Annual					Year to		avorable	_	Current	Year to	
		udget		<u>Actual</u>		Date		nfavorable)		<b>Month</b>		Date
Revenues												
Property taxes	\$	220,268	\$	18,076	\$	147,067	\$	(73,201)	\$	15,217	\$	119,876
Specific ownership taxes		15,433		1,478		6,937		(8,496)		1,219		5,734
Misc Income		2,000		-		-		(2,000)		-		-
Rent Income		120,000		10,625		53,125		(66,875)		12,500		52,500
Interest income		2,057	_	1,251	_	4,843	_	2,786		526	_	2,081
		359,758		31,430		211,972		(147,786)		29,462		180,191
Expenditures			_									
Accounting		17,000		1,110		4,262		12,738		1,704		7,066
Audit		8,000						8,000				-
Legal		45,000		4,765		11,385		33,615		12,671		22,227
Insurance		10,000		•		9,578		422		<u>-</u>		9,939
Community Communication		35,000		3,273		16,683		18,317		2,661		13,039
Social function		1,000		•		4,214		(3,214)		-		
Consultant Fees/Mgmt Fees		30,000		2,593		12,963		17,037		2,593		12,963
Professional Fees		-		1,755		4,429		(4,429)		-		-
Pest Control		1,200		82		412		788		-		330
Miscellaneous		500		166		314		186		61		228
Building-2nd Floor/Repairs/Main				-		_		-		-		4 -
Building Repairs		50,000		15,125		42,009		7,991		2,750		9,929
Building - Utilities/Electric		38,000		2,890		10,729		27,271		2,794		12,384
Building - Utilities/Gas		15,000		836		6,841		8,159		985		7,107
Building - Utilities/Water/Sewer		25,000		387		6,300		18,700		1,633		6,908
Utilities/Telephone		4,000		323		5,500		(1,500)		433		2,173
Landscaping		18,000		3,409		8,744		9,256		1,470		4,105
Security		2,500		72		362		2,138		72		432
Meals & Entertainment		5,000		- '-		541		4,459		270		1,504
Computer/Internet		1,000				_		1,000				15
Dues & Subscriptions		300		_		_		300		_		285
Licenses/Permits/Fees		200		_		_		200		_		100
Office Supplies/Expense		500		_				500		_		_
Advertising		500				_		500		_		
Treasurer's Fees		3,304		271		2,206		1,098		228		1,798
Training/Education		500				-,200		500		_		
Employee Relations		500		(48)		922		(422)				220
Janitorial Supplies		500		(40)		- 322		500		1		-
Trash Removal		7,000		1,527		3,618		3,382		728		2,009
Mileage/Travel/Lodging		2,000		211		1,063		937		167		626
Election		1,000		211		2,216		(1,216)		- 107		- 020
		166,982		•		2,210		166,982		_		
Contingency				•		-		7,875				
Emergency reserve		7,875			_	-			_		_	
		497,361	_	38,747	_	155,291		342,070	_	31,220	_	115,387
Excess (deficiency) of revenues over expenditures	(	137,603)		(7,317)		56,681		194,284		(1,758)		64,804
Fund balance - beginning		137,603		206,966		142,968		5,365		184,230		117,668
Fund balance - ending	\$	. 37,300	\$	199,649	\$	199,649	\$	199,649	\$	182,472	\$	182,472
i und balance - chung	Ψ	_	Ψ	133,043	Ψ	199,049	Ψ	100,040	Ψ	102,712	Ψ	102,712

## Heather Ridge Metropolitan District Budget and Actual

## Statement of Revenues, Expenditures and Changes in Fund Balance

## Governmental Funds

## Budget and Actual For the 5 Months Ended May 31, 2018 Capital Fund

				Variance	Prior Year				
	Annual <u>Budget</u>	<u>Actual</u>	Year to <u>Date</u>	Favorable (Unfavorable)	Current Month	Year to Date			
Revenues									
Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Premium on Bonds	-	-	-	-	-	-			
Miscellaneous Income	_	-	-	-	-	- 0			
Interest income		942	5,063	5,063	671	3,927			
		942	5,063	5,063	671	3,927			
Expenditures									
Capital Improvements	-	-	-	-	-	-			
Planning & Engineering	_	_	-	-	_	-			
Permits	-	-	-	-	-	4			
Wells	-	-	-	_	-	-			
Maintenance Building Roof	-	-	-	-	-	-			
Clubhouse Outside Lighting	-	-	-	-	-				
Software System	-	-	-	-	-	-			
Golf Equipment	-	-	-	-	-	-			
Perimeter Fence	-	-	-	-	-	-			
Range Netting	-	-	-	-	-	-			
Website Development	-	-	-	-	-	-			
Improvements	-	55,000	55,000	(55,000)	-	-			
Irrigation/Project/Improvements	740,557	_	-	740,557	-	82,120			
Cart Path Improvements	-	-	55,969	(55,969)	-	318,565			
Fencing	-	-	3,150	(3,150)	-	-			
Parking Lot Improvements	-	5,161	135,335	(135,335)	-	-			
Design Consulting/Master Plan	-	6,284	17,709	(17,709)	-	-			
Miscellaneous		-			-	60			
	740,557	66,445	267,163	473,394		400,745			
Excess (deficiency) of revenues									
over expenditures	(740,557)	(65,503)	(262,100)	478,457	671	(396,818)			
Fund balance - beginning	740,557	543,323	739,920	(637)	744,215	1,141,704			
Fund balance - ending	\$ -	\$ 477,820	\$ 477,820	\$ 477,820	\$ 744,886	\$ 744,886			

# Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 5 Months Ended May 31, 2018 Debt Fund

				Variance	Prior Year				
	Annual		Year to	Favorable	Current	Year to			
B	<u>Budget</u>	<u>Actual</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>			
Revenues	e 404.000		D 204 440	m (400,000)	<b>6</b> 44 040	e 200 440			
Property taxes	\$ 421,382			\$ (139,963)		\$ 323,142			
Specific ownership taxes	29,523	2,827	13,271	(16,252)	3,286	15,457			
Transfer from Capital Projects F	-	-	-	-	-	-			
Bond Proceeds	-	-	-	-	-	-			
Premium on Bonds	-	-	- 440	- (00)	-	- 000			
Interest income	500	95	440	(60)	65	223			
	451,405	37,501	295,130	(156,275)	44,369	338,822			
Expenditures									
Bond Interest '09	-	-	-	-	-	-			
Bond Interest '11	-	-	-	-	-	-			
Bond Principal '16	190,000	-	-	190,000	-	-			
Bond Interest '16	210,300	105,150	105,150	105,150	107,925	107,925			
Accounting	-	-	-	-	-	-			
Issuance Costs	-	-	-	-	-	-			
Refunding Escrow	-	-	-	-	-	-			
Bond Insurance	-	-	-	-	-	-			
Trustee Fees	5,000	-	-	5,000	-	-			
Legal Expenses	-	-	-	-	-	-			
Treasurer Fees	6,321	519	4,222	2,099	615	4,847			
Contingency	5,000	-		5,000	-				
	416,621	105,669	109,372	307,249	108,540	112,772			
Excess (deficiency) of revenues									
over expenditures	34,784	(68,168)	185,758	150,974	(64,171)	226,050			
Fund balance - beginning	184,879	432,250	178,324	(6,555)	370,267	80,046			
Fund balance - ending	\$ 219,663	\$ 364,082	\$ 364,082	\$ 144,419	\$ 306,096	\$ 306,096			

# Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Enterprise Funds Budget and Actual For the 5 Months Ended May 31, 2018 Enterprise Fund

	(Amended)			Variance	Prior Year			
	Annual Budget	Current <u>Month</u>	Year to <u>Date</u>	Favorable (Unfavorable)	Current <u>Month</u>	Year to Date		
Revenues								
Golf Course Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Golf Packages	40,000	-	31,100	(8,900)	-	37,600		
Men's Club Redeemed	(400)	1,035	(59)	341	-	(490)		
Premium Cards Redeemed	(12,000)	(535)	(1,241)	10,759	(1,625)	(5,670)		
Tournaments	-	-	-	Te -	-	-		
Cart Fees	148,960	22,988	58,325	(90,635)	23,630	53,441		
Green Fees	450,000	66,466	190,901	(259,099)	63,855	179,615		
Range ball fees	30,800	5,259	14,419	(16,381)	4,928	11,842		
Club Rentals	-	-	-	-	-	-		
Merchandise	30,500	4,500	11,313	(19,187)	4,604	11,715		
Miscellaneous Income	4,200	403	1,073	(3,127)	1,010	1,520		
Interest income	-		-					
	692,060	100,116	305,831	(386,229)	96,402	289,573		
Expenditures								
Golf Course operations	351,328	33,779	121,303	230,025	28,523	130,601		
Administration Expenses	90,600	8,058	36,678	53,922	9,344	38,675		
Grounds expense	306,500	51,484	163,340	143,160	42,993	<u>175,613</u>		
	748,428	93,321	321,321	427,107	80,860	344,889		
Excess (deficiency) of revenues								
over expenditures	(56,368)	6,795	(15,490)	40,878	15,542	(55,316)		
Fund balance - beginning	412,109	352,785	375,070	(37,039)	311,978	382,836		
Fund balance - ending	\$ 355,741	\$ 359,580	\$ 359,580	\$ 3,839	\$ 327,520	\$ 327,520		

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds Budget and Actual For the 5 Months Ended May 31, 2018 Enterprise Fund

	(Amended)			Variance	Prior Year			
	Annual	Current	Year to	Favorable	Current	Year to		
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>		
Golf Course operations								
Merchandise	\$ 24,00	2,664	\$ 2,426	\$ 21,574	\$ 3,251	\$ 13,512		
Equipment lease			-	-	-			
District Consultants			-	-	-			
F&B Expenses promo			-	-	-			
Tournament commissions			-		-			
Tournament Expense	50	-	-	500	-			
Wages and benefits	134,33	3 14,781	40,361	93,972	13,046	38,619		
Business licenses and permits	100			100	-			
Advertising	80		1,177	(377)	-			
Bank Service charges			-	` -		П.		
Credit Card Fees	15,000	1,363	3,948	11,052	1,085	6,179		
Meals and entertainment	700		150	550	14	177		
Charitable community relations	, ,		-					
Club Rental Expense	400	181	275	125	28	28		
Computer and internet expenses	3,000		750	2,250		750		
Driving range supplies	5,000		4,678	322	100	12,125		
Dues and subscriptions	300		4,070	300	-	110		
	600		191	409	169	304		
Employee relations			131	403	103	307		
Equipment facility rental	750		620	130	175	375		
GHIN expense	/50	420	020	130	175	373		
Golf Club Repairs	66 80	4 200	25 124	41,761	5,775	24,144		
Golf Cart Lease	66,89		25,134		150	365		
Golf Lessons	700		195	505	150	1,442		
Golf Cart Repairs	8,000		324	7,676	•			
Janitorial expense	3,120		259	2,861	-	433		
Laundry/Cleaning expense		-	-	-	-	0.45		
Licenses/Permits/Fees	24		245	(405)	-	245		
Insurance	8,626		8,751	(125)		7,078		
Office Supplies/Expenses	1,500		1,014	486	30	881		
Operating Supplies	12,000	1,119	3,021	8,979	15	2,682		
Golf Supplies		-	•		-			
Pest control	100		-	100	-	•		
Postage and Delivery	100	) -	•	100	-			
Printing Stationary			-	-				
Repairs/Maintenance	4,000	5,497	6,545	(2,545)	345	1,290		
Training education		-		-	-			
Trash removal	1,500	186	316	1,184	182	502		
Utilities -electric	17,500	1,521	7,024	10,476	1,200	5,382		
Utilities -gas	11,000	400	2,277	8,723	368	2,604		
Utilities - water	6,000		3,027	2,973	408	1,725		
Utilities telephone	6,000	183	1,644	4,356	431	2,170		
Security	1,000		406	594	82	492		
Custodial Supplies			-	-	-			
District Management	12,000	1,000	5,000	7,000	1,000	5,000		
Miscellaneous expense	2,800	•	22	2,778	-			
Building Maintenance	2,759		1,523	1,236	669	1,987		
Costs Associated with 2nd Floor Total Golf Course Operations	\$ 351,328	\$ 33,779	\$ 121,303	\$ 230,025	\$ 28,523	\$ 130,601		

## Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds Budget and Actual For the 5 Months Ended May 31, 2018 Enterprise Fund

	(Amended)					Variance _			Prior Year			
		Annual Budget		Current Month	Year to Date		Favorable (Unfavorable)			Current Month		Year to Date
Administration Expenses												
Accounting	\$	10,000	\$	610	\$	2,841	\$	7,159	\$	927	\$	3,587
Legal		6,000		1,388		3,713		2,287		2,225		3,050
Consulting fees		_				-		-				_
Wages and Benefits		74,000		6,030		30,059		43,941		6,166		31,981
Office operations		,		-,,,,,		-		-		-		-
Computer and internet expenses				_		_		-		_		
Repairs/Maintenance		_		_				_		-		_
Operating supplies		_				_		_		_		-
Office Supplies		_		_				_		_		-
Janitorial		_						_		_		
Postage and delivery		_		-		-		323		12		
		500		_				500		_		_
Printing/Stationery		500		-		-		300		_		_
Professional fees		-		-		-		-		-		_
Security		-		-		•		-		-		7
Training/education		-		-		-		-		-		•
Travel/mileage/lodging		-		-		-		-		-		-
Utilities - Satellite/cable		400		-		-		-		-		-
Miscellaneous	_	100	_	30	_	65	_	35	_	26	_	57
Total Administrative expenses	\$	90,600	\$	8,058	\$	36,678	<u>\$</u>	53,922	\$	9,344	\$	38,675
Grounds												
Golf course amenities	\$	1,500	\$	-	\$	-	\$	1,500	\$	-	\$	-
Wages and benefits		175,000		18,203		73,759		101,241		23,081		82,107
Gas oil lube		10,000		1,448		2,848		7,152		-		1,278
Dues and subscriptions		-		-		575		(575)		-		570
Employee relations		-		-		-		_		-		-
Advertising		100		-		35		65		-		35
Utility - electric		50,000		3,007		8,963		41,037		6,399		18,765
Utility - gas		1,100		84		1,149		(49)		81		641
Utility - water/sewer		1,300		148		602		698		125		519
Utility - telephone		1,600		71		570		1,030		-		534
Trash Removal		2,700		194		1,958		742		410		2,063
Education/seminars		600				35		565		-		
Computer/Internet				_		-		-		_		-
Operating Supplies		_		-		_		_		· .		184
Chemicals		4,000		916		916		3,084		576		1,151
Equipment repairs/maintenance		15,000		711		3,121		11,879		393		7,385
Equipment rental		10,000				0,121		11,070		-		- ,000
Fertilizer		10,000		2,326		3,001		6,999		10,754		12,603
Golf course supplies		1,700		320		832		868		86		623
Ground improvements		2,000		520		002		2,000		-		020
Cart Paths, Sand Traps, Trees		2,000		16,759		42,724		(42,724)		_		39,519
		-		621		621		(621)		371		2,061
Seed, Sod		10 000		021		021		10,000		311		2,001
Landscaping		10,000		400		103				-		-
Licenses/Permits/Fees		300		103				197		-		045
Irrigation repairs		2,700		294		5,820		(3,120)		•		945
Amenities		2,000		84		1,361		639				748
Sand, soil, gravel		2,500		-		-		2,500		576		1,801
Sanitation rental		3,600		405		2,205		1,395		-		1,570
Professional Fees		200		570		570		(370)		-		-
Repairs/Maint/Shop		600		146		665		(65)				
Security		900		74		372		528		74		444
Small tools and equipment		7,000		5,000		10,500		(3,500)		67		67
Tires/batteries		100		-		35		65		-		-
Training/Education		-		-		-		-		-		-
Landscape Maintenance			_	-					_		_	
Total Grounds expense	\$	306,500	\$	51,484	\$	163,340	\$	143,160	\$	42,993	\$	175,613

HRMD Golf & Clubhouse P&L 2018 by Month

Income / Expense Statement Summary Actual \$ (000)

**YTD Summary** 

## 2018 - YTD

March   Marc					20	10 - Y	טו							
Significant Oversitions Event   Show   Member   Show   S	Description	Jan	Feb	Mar	April	Mav	June	July	Aua	Sept	Oct	Nov	Dec	YTD
Solf Rounds								,						
No. Play Days - Weather   16					2 712	3 576								9 199
Play Dugs   15														
Avg S Profit per Round / Star   59.57   92.51   28.71   30.02   28.00   33.25	• •					-								
Revenue - Gur														
Revenue - Golf														
Expenses		(34.65)	(47.10)	8.92	(1.29)	1.90								(1.68)
Colurie Operations	Revenue - Golf	32.6	34.5	57.1	81.4	100.1								305.8
Colurie Operations	Evnoncos													
Marticistration	Expenses													
Prounds Operations   19.1   19.1   19.2   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.3   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5   19.5	Golf Course Operations	23.5	26.1	7.8	30.1	33.8								121.3
Total Expenses   51.6   52.1   39.4   84.9   93.3   321.3     Pal. Excess / (Deficiency   (19.0)   (17.6)   17.8   (3.5)   6.8   (15.5)     Key Expense Areas: Payroll	Administration	6.6	6.9	9.0	6.2	8.1								36.7
Total Expenses   51.6   52.1   39.4   84.9   93.3   321.3     Pal. Excess / (Deficiency   19.0   17.6   17.8   3.5   6.8   (15.5)     Rey Expense Areas: Payroll	Grounds Operations	21.6	19.1	22.6	48.6	51.5								163.3
Pall Excess / (Deficiency)   19.0   17.6   17.8   3.5   6.8   (15.5)	Total Expenses	51.6	52 1	39.4	84 9	93.3								
Rey Expense Areas: Payroll														
Payrofi	P&L Excess / (Deliciency)	(19.0)	(17.0)	17.0	(3.5)	0.0								(13.5)
Circunds Operations	<b>Key Expense Areas:</b>													
Circunds Operations	Pavroll													
Course Operations														
Administration         5.3         6.4         6.3         6.1         6.0         30.1           Total Payroll to Revenue         67%         73%         48%         39%         39%         42%         47%         48%         48%         67%         38%         42%         42%         45%         45%         42%         42%         45%         45%         42%         45%         45%         42%         45%         45%         42%         45%         45%         42%         42%         45%         45%         45%         42%         45%         45%         45%         42%         42%         45%         45%         45%         42%         42%         45%         45%         45%         42%         42%         44%         29.4         45%         42%         44.4         29.4         44         29.4         44.4         29.4         44         29.4         44.4         29.4         44.4         29.4         44.4         29.4         44.4         29.4         44.4         29.4         45.5         45.5         45.5         45.5         45.5         45.5         45.5         45.5         45.5         45.6         45.5         45.6         45.5         45.6	Grounds Operations				15.2									73.8
Total Payroll   21.7   25.0   26.5   31.9   39.0   144.2	Golf Course Operations				10.53									40.4
% Payroll to Revenue         67%         73%         46%         39%         39%         42%         47%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         45%         23.3         3.7         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         11.3         12.4         4.4         4.4         4.4         4.4         4.2         4.2         4.4         4.4         4.2         4.2         4.2         4.2         4.2         4.2         4.2         4.2         4.2	Administration			6.3	6.1	6.0								30.1
We payroll to Expenses         42%         48%         67%         38%         42%         42%         45%           Utilities           Gorf Ops & Pro Shope         1.2         2.3         3.4         2.3         3.7         14.0         11.3         11.3         11.3         11.3         11.3         11.3         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         <	Total Payroll	21.7	25.0	26.5	31.9	39.0								144.2
We payroll to Expenses         42%         48%         67%         38%         42%         42%         45%           Utilities           Gorf Ops & Pro Shope         1.2         2.3         3.4         2.3         3.7         14.0         11.3         11.3         11.3         11.3         11.3         11.3         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         29.4         <	% Payroll to Royonua	67%	73%	46%	39%	39%								17%
	-													
Section   Common	% Payroll to Expenses	42 70	40 %	07 76	30 %	42 /0								45%
Section   Common	Utilities													
Script		2.2	2.3	3.4	2.3	3.7								14.0
Utilities/Gen Fund Prtn         6.0         5.2         9.6         4.2         4.4         29.4           Clubhouse Maintenance/Improvements (Gen Fund):           1st Bidg Repair/Maintenance         0.2         0.5         0.3         0.9         5.5         7.5           2nd Bidg Repair/Maintenance         1.3         1.3         14.0         10.2         15.1         42.0           Capital Expenditures         To Date Grounds / Golf         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         0.0         0.0         0.0         2,623           Golf Course         0.0         0.0         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         144.7         66.4         3         3         3         3         3         3 </td <td></td>														
Statistic   Stat	Clubhouse Top Floor	6.0	5.2	9.6		4.4								29.4
Statistic   Stat	Utilities/Gen Fund Prtn	6.0	5.2	9.6	4.2	4.4								29.4
1st Bldg Repair/Maintenance         0.2         0.5         0.3         0.9         5.5         7.5           2nd Bldg Repair/Maintenance         1.3         1.3         14.0         10.2         15.1         42.0           Capital Expenditures         To Date           Grounds / Golf         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         0.0         570           Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan's         0.0         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         144.7         66.4         3,425           Beneral Fund         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30														
1st Bldg Repair/Maintenance         0.2         0.5         0.3         0.9         5.5         7.5           2nd Bldg Repair/Maintenance         1.3         1.3         14.0         10.2         15.1         42.0           Capital Expenditures         To Date           Grounds / Golf         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         0.0         570           Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan's         0.0         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         144.7         66.4         3,425           Beneral Fund         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30	Clubbouse Maintena	nce/lm	nrove	ments	(Gen	Fund)								
Capital Expenditures         To Date           Grounds / Golf         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         144.7         66.4         570           Golf Course         0.0         0.0         0.0         0.0         125           Restaurant - Noonan's         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         ***Type Restaurant - Noonan's         0.0         0.0         0.0         0.0         106           General Fund         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30         30														7.5
Capital Expenditures         To Date           Grounds / Golf         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         0.0         0.0         570           Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan':         0.0         0.0         0.0         0.0         100         100           Total Cap Exp         0.0         0.0         0.0         0.0         0.0         106           District Fund Accounts         "\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30         30           Gen Fund (8/15 Roof Ins Proceeds in GF)         98         171         161         177         170           Capital Fund         741         742         687         543         478         488         488         489         432         364           Debit Service Fund         187         344         369         432         364         488         488         339         353         360           TOTAL ALL FUNDS         1,412														
Grounds / Golf         0.0         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         144.7         66.4         570           Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan's         0.0         0.0         0.0         0.0         0.0         0.0           Total Cap Exp         0.0         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         * *575k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proc         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412 1,625         1,503         1,535         1,401           Must always be > \$100         485         539	2.10 Diag Nopali/Mailtonaileo													
Grounds / Golf         0.0         0.0         0.0         0.0         0.0         2,623           Clubhouse         0.0         0.0         0.0         144.7         66.4         570           Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan's         0.0         0.0         0.0         0.0         0.0         0.0           Total Cap Exp         0.0         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         * *575k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proc         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412 1,625         1,503         1,535         1,401           Must always be > \$100         485         539	Canital Evnenditures	•												To Data
Clubhouse Golf Course         0.0         0.0         144.7         66.4         570 Golf Course           Restaurant - Noonan':         0.0         0.0         0.0         0.0         125           Restaurant - Noonan':         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         144.7         66.4         3,425           District Fund Accourts         ****75k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proceeds In GF)         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412         1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195														
Golf Course         0.0         0.0         0.0         0.0         0.0         125           Restaurant - Noonan':         0.0         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         *\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30         30           * Gen Fund (8/15 Roof Ins Proceeds Ins Proceeds in GF         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412         1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195         6,195														
Restaurant - Noonan':         0.0         0.0         0.0         0.0         0.0         106           Total Cap Exp         0.0         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         *\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proceeds in GF)         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412         1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195         6,195           HR Foundation Bank         12.4         12.4         12.4         12.4         12.4		0.0	0.0	0.0	144.7	66.4								
Total Cap Exp         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         *\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proceeds Ins Proceeds in GF         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412 1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195         6,195           HR Foundation Bank         12.4         12.4         12.4         12.4         12.4	Golf Course	0.0	0.0	0.0	0.0	0.0								125
Total Cap Exp         0.0         0.0         144.7         66.4         3,425           District Fund Accounts         *\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Proceeds Ins Proceeds in GF         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412 1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195         6,195           HR Foundation Bank         12.4         12.4         12.4         12.4         12.4	Restaurant - Noonan's	0.0	0.0	0.0	0.0	0.0								106
District Fund Accounts         *\$75k Roof Ins Proceeds in GF           General Fund         30         30         30         30           * Gen Fund (8/15 Roof Ins Processing Service Fund         98         171         161         177         170           Capital Fund         741         742         687         543         478           Debit Service Fund         187         344         369         432         364           Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412         1,625         1,603         1,535         1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195         6,195           HR Foundation Bank         12.4         12.4         12.4         12.4         12.4	Total Cap Exp	0.0	0.0	0.0	144.7	66.4								3,425
General Fund 30 30 30 30 30 30 30 30 30 30 30 30 30	District Front Assessment													
* Gen Fund (8/15 Roof Ins Procing Proc					T			3F						
Capital Fund       741       742       687       543       478         Debit Service Fund       187       344       369       432       364         Enterprise Fund       356       339       356       353       360         TOTAL ALL FUNDS       1,412       1,625       1,603       1,535       1,401         Total Funds less Dbt Svc Must always be > \$100       485       539       547       560       559         Bond Balance       6,195       6,195       6,195       6,195       6,195         HR Foundation Bank       12.4       12.4       12.4       12.4														
Debit Service Fund       187       344       369       432       364         Enterprise Fund       356       339       356       353       360         TOTAL ALL FUNDS       1,412       1,625       1,603       1,535       1,401         Total Funds less Dbt Svc Must always be > \$100       485       539       547       560       559         Bond Balance       6,195       6,195       6,195       6,195       6,195         HR Foundation Bank       12.4       12.4       12.4       12.4	· ·													
Enterprise Fund         356         339         356         353         360           TOTAL ALL FUNDS         1,412 1,625 1,603 1,535 1,401           Total Funds less Dbt Svc Must always be > \$100         485         539         547         560         559           Bond Balance HR Foundation Bank         6,195         6,195         6,195         6,195         6,195	•													
TOTAL ALL FUNDS 1,412 1,625 1,603 1,535 1,401  Total Funds less Dbt Svc Must always be > \$100  Bond Balance 6,195 6,195 6,195 6,195 HR Foundation Bank 12.4 12.4 12.4 12.4 12.4														
Total Funds less Dbt Svc           Must always be > \$100         485         539         547         560         559           Bond Balance         6,195         6,195         6,195         6,195         6,195           HR Foundation Bank         12.4         12.4         12.4         12.4	Enterprise Fund	336	339	336	333	360								-
Must always be > \$100       485       539       547       560       559         Bond Balance       6,195       6,195       6,195       6,195         HR Foundation Bank       12.4       12.4       12.4       12.4		1,412	1,625	1,603	1,535	1,401								
Bond Balance 6,195 6,195 6,195 6,195 6,195 HR Foundation Bank 12.4 12.4 12.4 12.4		485	539	547	560	559								
HR Foundation Bank 12.4 12.4 12.4 12.4														
				•	•									
Jan Feb Mar April May June July Aug Sept Oct Nov Dec YTD	HR Foundation Bank	12.4	12.4	12.4	12.4	12.4								
		Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD