Heather Ridge Metropolitan District Financial Statements

August 31, 2018

304 Inverness Way South, Suite 490, Englewood, CO 80112

(303) 689-0833

ACCOUNTANT'S COMPILATION REPORT

Board of Directors Heather Ridge Metropolitan District

Management is responsible for the accompanying financial statements of each major fund of Heather Ridge Metropolitan District, as of and for the period ended August 31, 2018, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual for the Governmental Funds, Enterprise Fund and account groups for the eight months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Statement of Cash Flow, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

We are not independent with respect to Heather Ridge Metropolitan District because we performed certain accounting services that impaired our independence.

September 11, 2018

Englewood, Colorado

Simmono = Wheeler, P.C.

Heather Ridge Metropolitan District Balance Sheet - Governmental Funds and Account Groups Governmental Funds August 31, 2018

August 31, 2016												
	Debt											
	General Capital			Service	Ε	Enterprise		Account		Total		
A 4 -		<u>Fund</u>		<u>Fund</u>		<u>Fund</u>		<u>Fund</u>		<u>Groups</u>		All Funds
Assets Current assets												
Cash in checking	\$	19,138	\$	_	\$		\$	80,000	\$		\$	99,138
Cash in US Bank	φ	19,130	φ	-	φ	-	φ	86,126	φ	-	φ	86,126
Cash in COLOTRUST		- 104,157		468,055		491,030		308,289		_		1,371,531
Cash in COLOTRUST-Roofing		104,137		400,000		491,030		300,209		-		108,065
Petty Cash		100,003		-		-		2,450		-		2,450
Accounts receivable - taxes		- 8,126		-		- 15,546		2,430		-		23,672
Inventory		0,120		-		13,340		25,936		-		25,936
Receivable - GCAT		_		_		_		36,071		_		36,071
Receivable - rent		10,825		_		_		-		_		10,825
Necervable - Terre		_	_		_		_		-		_	
		250,311	_	468,055	_	506,576	_	538,872	_		_	1,763,814
Other assets												
Improvements		-		-		-		-		3,146,317		3,146,317
Amount available in debt service		-		-		-		-		506,576		506,576
Amount to be provided for										5 000 404		5 000 404
retirement of debt			_		_		_		_	5,688,424	_	5,688,424
		-		-		-		-		9,341,317		9,341,317
	\$	250,311	\$	468,055	\$	506,576	\$	538,872	\$	9,341,317	\$	11,105,131
Liabilities and Equity	<u> </u>		÷		÷		÷		÷		÷	, , , , , , , , , , , , , , , , , , , ,
Current Liabilities												
Accounts payable	\$	13,632	\$		\$		\$	20,450	\$		\$	34,082
Payable to Tournaments	φ	13,032	φ	_	φ	-	φ	500	φ	-	φ	500
Payable to Tournaments Payable to Clubs		-		-		-		7,027		-		7,027
Payable to Gift Cards		-		-		-		9,512		-		9,512
Outstanding Premium Cards		-		-		-		30,357		-		30,357
Sales Tax Payable		-		-		-		(1,549)		- -		(1,549)
-	-		_		_		_	(1,010)	_		_	(1,010)
Long Term Liabilities General obligation Bonds										6,195,000		6,195,000
	-		_		_		_		_		_	•
Total Liabilities		13,632	_		_	-	_	66,297	_	6,195,000	_	6,274,929
Fund Equity												
Investment in improvements		_		-		_		-		3,146,317		3,146,317
Fund Balance assigned for Roof		-		-		-		-		-		-
Fund balance		236,679		468,055		506,576		472,575		-		1,683,885
		236,679		468,055		506,576		472,575		3,146,317		4,830,202
	Φ.		Φ.		_		Φ.		Φ.		Φ.	
	\$	250,311	Ф	468,055	\$	506,576	\$	538,872	<u>\$</u>	9,341,317	\$	11,105,131
				olitan Distric								
Recon	ciliat			Fund Balan	ce							
T	•	8/31/20		400.055	•	104.000	•					
Total Cash	\$	231,360	\$	468,055	\$	491,030	\$	474,415				
Petty cash		-		-		-		2,450				
Accounts receivable taxes		8,126		-		15,546		-				
Inventory		-		-		-		25,936				
Receivable from GCAT		-		-		-		36,071				
Receivable Rent		10,825		-		-		(00.450)				
Accounts Payable		(13,632)		-		-		(20,450)				
Deposits from tournaments		-		-		-		(500)				
Payable to clubs		-		-		-		(7,027)				
Outstanding premium cards		-		-		-		(30,357)				
Payable to Gift Cards		-		-		-		(9,512)				
Sales tax payable	Φ.	-	Φ.	400.055	_	-	φ.	1,549				
Fund balance	5	236,679	<u>\$</u>	<u>468,055</u>	<u>\$</u>	<u>506,576</u>	<u>\$</u>	472,575				

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

Budget and Actual

For the 8 Months Ended August 31, 2018 General Fund

	(Amended)				Variance	Prior	Prior Year			
	Annual			Year to	Favorable	Current				
	<u>Budget</u>	<u>Actual</u>		<u>Date</u>	(Unfavorable)	<u>Month</u>		<u>Date</u>		
Revenues										
Property taxes	\$ 220,268	\$ 7,305	\$	218,673	\$ (1,595)		\$	171,837		
Specific ownership taxes	15,433	866		10,890	(4,543)	1,420		9,638		
Misc Income	2,000	-		2,204	204	-		-		
Rent Income	120,000	10,825		85,800	(34,200)	11,250		86,250		
Interest income	2,057	1,821		9,669	7,612	877		4,366		
	359,758	20,817		327,236	(32,522)	14,487		272,091		
Expenditures										
Accounting	17,000	-		8,832	8,168	1,300		10,525		
Audit	8,000	-		-	8,000	-		-		
Legal	45,000	1,316		14,935	30,065	4,970		34,724		
Insurance	10,000	-		9,578	422	-		9,939		
Community Communication	35,000	3,275		26,967	8,033	2,660		20,845		
Social function	1,000	-		4,214	(3,214)	-		-		
Consultant Fees/Mgmt Fees	30,000	2,593		20,741	9,259	2,593		20,741		
Professional Fees	-	273		4,702	(4,702)	2,603		4,073		
Pest Control	1,200	-		670	530	83		1,122		
Miscellaneous	500	-		326	174	-		264		
Building-2nd Floor/Repairs/Main	-	-		-	-	-		-		
Building Repairs	50,000	438		48,006	1,994	-		10,533		
Building - Utilities/Electric	38,000	3,889		22,013	15,987	3,792		23,456		
Building - Utilities/Gas	15,000	616		8,756	6,244	628		9,401		
Building - Utilities/Water/Sewer	25,000	4,556		20,217	4,783	2,849		15,348		
Utilities/Telephone	4,000	184		9,232	(5,232)	650		7,458		
Landscaping	18,000	1,794		19,296	(1,296)	555		7,889		
Security	2,500	75		581	`1,919 [°]	72		853		
Meals & Entertainment	5,000	_		1,257	3,743	725		2,229		
Computer/Internet	1,000	_		-	1,000	_		15		
Dues & Subscriptions	300	_		-	300	_		285		
Licenses/Permits/Fees	200	_		_	200	_		100		
Office Supplies/Expense	500	_		28	472	_		-		
Advertising	500	_		-	500	_		-		
Treasurer's Fees	3,304	111		3,283	21	15		2,580		
Training/Education	500	_		-	500	_		-		
Employee Relations	500	_		922	(422)	69		289		
Janitorial Supplies	500	_		_	`500 [′]	_		-		
Trash Removal	7,000	530		4,799	2,201	577		4,102		
Mileage/Travel/Lodging	2,000	225		1,695	305	209		1,155		
Election	1,000			2,475	(1,475)	_		-		
Contingency	166,982	_		_,	166,982	_		_		
Emergency reserve	7,875	_		_	7,875	_		_		
9,		10 975		233,525	<u> </u>	24 250	_	197 026		
Types (deficiency) of many	497,361	19,875		200,020	263,836	24,350		187,926		
Excess (deficiency) of revenues over expenditures	(137,603)	942		93,711	231,314	(9,863)		84,165		
Fund balance - beginning	137,603	235,737		142,968	5,365	211,696		117,668		
Fund balance - ending	\$ -	\$ 236,679	\$	236,679	\$ 236,679	\$ 201,833	\$	201,833		
-							_			

Heather Ridge Metropolitan District Budget and Actual

Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

Budget and Actual

For the 8 Months Ended August 31, 2018 Capital Fund

	Annual <u>Budget</u>	<u>Actual</u>	Year to <u>Date</u>	Variance Favorable (Unfavorable)	Prior Current <u>Month</u>	Year Year to <u>Date</u>	
Revenues Bond Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Premium on Bonds	Φ -	Φ -	Φ -	φ - -	Φ -	φ -	
Miscellaneous Income	_	_	_	_	_	_	
Interest income	_	940	7,798	7,798	767	6,110	
	_	940	7,798	7,798	767	6,110	
Expenditures			 _	· · · · · · · · · · · · · · · · · · ·			
Capital Improvements	-	-	-	-	-	-	
Planning & Engineering	-	-	-	-	_	-	
Permits	-	-	-	-	-	-	
Wells	-	-	-	-	-	-	
Maintenance Building Roof	-	-	-	-	-	-	
Clubhouse Outside Lighting	-	-	-	-	-	-	
Software System	-	-	-	-	-	-	
Golf Equipment	-	-	-	-	-	-	
Perimeter Fence	-	-	-	-	-	-	
Range Netting	-	-	-	-	-	-	
Website Development	-	-	-	-	-	-	
Improvements	-	-	55,000	(55,000)	-	-	
Irrigation/Project/Improvements	740,557	-	-	740,557	-	92,520	
Cart Path Improvements	-	-	55,969	(55,969)	-	318,565	
Fencing	-	-	3,150	(3,150)	-	-	
Parking Lot Improvements	-	-	147,835	(147,835)	-	-	
Design Consulting/Master Plan	-	-	17,709	(17,709)	-	-	
Miscellaneous						60	
	740,557		279,663	460,894		411,145	
Excess (deficiency) of revenues over expenditures	(740,557)	940	(271,865)	468,692	767	(405,035)	
Fund balance - beginning	740,557	467,115	739,920	(637)	735,902	1,141,704	
Fund balance - ending	\$ -	\$ 468,055	\$ 468,055	\$ 468,055	\$ 736,669	\$ 736,669	

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds Budget and Actual For the 8 Months Ended August 31, 2018 Debt Fund

	Α		V		Variance	Prior Year			
	Annual Budget	Actua		ear to Date	Favorable (Unfavorable)	Current Month	Year to Date		
Revenues	Daaget	Actual		<u>Jaic</u>	(Omavorabic)	<u>IVIOTILI I</u>	Date		
Property taxes	\$ 421,38		975 \$	418,404	\$ (2,978)	\$ 2,536	\$ 463,301		
Specific ownership taxes	29,52	3 1,6	557	20,834	(8,689)	3,826	25,980		
Transfer from Capital Projects F	-	-		-	-	-	-		
Bond Proceeds	-	-		-	-	-	-		
Premium on Bonds	-	-	200	-	- 540	-	- 700		
Interest income	50	<u> </u>	223	1,046	546	141	768		
	451,40	<u>5</u> 15,8	355 <u> </u>	440,284	(11,121)	6,503	490,049		
Expenditures									
Bond Interest '09	-	-		-	-	-	-		
Bond Interest '11	-	-		-	-	-	-		
Bond Principal '16	190,00			-	190,000	-	-		
Bond Interest '16	210,30) -		105,150	105,150	-	107,925		
Accounting Issuance Costs	-	-		-	-	-	-		
	-	-		-	-	-	-		
Refunding Escrow Bond Insurance	-	-		-	-	-	-		
Trustee Fees	5,00	- 1		600	4,400	-	600		
Legal Expenses	5,00	- -		- 000	4,400	-	-		
Treasurer Fees	6,32	1 :	212	6,282	39	40	6,956		
Contingency	5,00		- 1 -	-	5,000	-	-		
Containgency		<u> </u>							
	416,62	12	212	112,032	304,589	40	115,481		
Excess (deficiency) of revenues									
over expenditures	34,78	4 15,6	643	328,252	293,468	6,463	374,568		
Fund halance haginning	10/ 07	3 400 (122	170 224	(6 EEE)	110 151	90 04e		
Fund balance - beginning	184,87	9 490,9	<u> </u>	178,324	(6,555)	448,151	80,046		
Fund balance - ending	\$ 219,66	<u>\$ 506,5</u>	576 \$	506,576	\$ 286,913	\$ 454,614	\$ 454,614		

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis

Enterprise Funds Budget and Actual

For the 8 Months Ended August 31, 2018 Enterprise Fund

	(Amended)			Variance	Prior Year			
	Annual	Current	Year to	Favorable	Current	Year to		
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>		
Revenues								
Golf Course Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Golf Packages	40,000	-	31,100	(8,900)	-	37,600		
Men's Club Redeemed	(400)	388	(162)	238	(23)	266		
Premium Cards Redeemed	(12,000)	(1,051)	(4,042)	7,958	(1,402)	(10,798)		
Tournaments	-	-	-	-	-	-		
Cart Fees	148,960	30,659	147,913	(1,047)	26,370	145,182		
Green Fees	450,000	88,932	456,819	6,819	76,844	430,124		
Range ball fees	30,800	5,716	31,468	668	4,489	27,560		
Club Rentals	-	-	-	-	-	-		
Merchandise	30,500	5,847	29,466	(1,034)	4,573	28,671		
Miscellaneous Income	4,200	729	2,649	(1,551)	398	6,965		
Interest income								
	692,060	131,220	695,211	3,151	111,249	665,570		
Expenditures								
Golf Course operations	351,328	37,308	234,522	116,806	31,981	246,796		
Administration Expenses	90,600	8,195	59,973	30,627	6,941	59,373		
Grounds expense	306,500	53,991	303,211	3,289	38,607	282,070		
	748,428	99,494	597,706	150,722	77,529	588,239		
Excess (deficiency) of revenues								
over expenditures	(56,368)	31,726	97,505	153,873	33,720	77,331		
Fund balance - beginning	412,109	440,849	375,070	(37,039)	426,447	382,836		
Fund balance - ending	\$ 355,741	\$ 472,575	\$ 472,575	\$ 116,834	\$ 460,167	\$ 460,167		

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds

Budget and Actual For the 8 Months Ended August 31, 2018 Enterprise Fund

	(Amended)			Variance	Prior	Prior Year			
	Annual	Current	Year to	Favorable	Current	Year to			
	<u>Budget</u>	<u>Month</u>	<u>Date</u>	(Unfavorable)	<u>Month</u>	<u>Date</u>			
Golf Course operations									
Merchandise	\$ 24,000	\$ 2,405	\$ 12,634	\$ 11,366	\$ 2,118	\$ 20,664			
Equipment lease	-	-	-	-	-	-			
District Consultants	-	-	-	-	-	_			
F&B Expenses promo	-	-	-	-	-	_			
Tournament commissions	-	-	-	-	_	-			
Tournament Expense	500	-	_	500	_	_			
Wages and benefits	134,333	17,001	90,332	44,001	14,778	86,070			
Business licenses and permits	100	-	-	100	-	-			
Advertising	800	-	1,177	(377)	_	_			
Bank Service charges	-	_	-	-	_	_			
Credit Card Fees	15,000	2,533	10,727	4,273	2,255	12,459			
Meals and entertainment	700	_,000	722	(22)	_,	325			
Charitable community relations	-	_	-	()	_	-			
Club Rental Expense	400	750	1,202	(802)	81	109			
Computer and internet expenses	3,000	-	750	2,250	-	750			
Driving range supplies	5,000	175	8,010	(3,010)	200	20,669			
Dues and subscriptions	300	140	140	160		110			
Employee relations	600	40	231	369	_	323			
Equipment facility rental	-	-	201	-	_	-			
GHIN expense	750	_	760	(10)	_	690			
Golf Club Repairs	700	_	700	(10)	_	-			
Golf Cart Lease	66,895	6,907	46,459	20,436	6,600	42,455			
Golf Lessons	700	0,507	390	310	0,000	665			
Golf Cart Repairs	8,000	215	553	7,447	1,002	6,751			
Janitorial expense	3,120	444	1,672	1,448	436	1,898			
Laundry/Cleaning expense	5,120	-	1,072	1,440	430	1,030			
Licenses/Permits/Fees	245	_	245			245			
Insurance	8,626		8,751	(125)	_	7,078			
Office Supplies/Expenses	1,500	635	1,934	(434)	73	1,429			
Operating Supplies	12,000	930	5,152	6,848	370	5,475			
Golf Supplies	12,000	930	5,152	0,040	370	5,475			
Pest control	100	_	_	100	_	<u>-</u>			
Postage and Delivery	100	_	_	100	_	<u>-</u>			
Printing Stationary	100	_	_	100	_	_			
Repairs/Maintenance	4,000	430	8,325	(4,325)	331	2,319			
Training education	4,000	430	0,323	(4,323)	331	2,319			
Trash removal	1,500	-	316	1,184	144	1,022			
Utilities -electric	17,500	1,616	11,750	5,750	1,544	9,994			
	11,000	248	3,057	7,943	251	3,463			
Utilities -gas Utilities - water	6,000	1,139	5,050	7,943 950	712	3,835			
Utilities telephone	6,000	1,139	2,011	3,989	4				
		- 02				4,472			
Security	1,000	82	652	348	82	738			
Custodial Supplies	40.000	1 000	- 0.000	4 000	4 000	9.000			
District Management	12,000	1,000	8,000	4,000	1,000	8,000			
Miscellaneous expense	2,800	- 640	117	2,683	-	2,664			
Building Maintenance Costs Associated with 2nd Floor	2,759	618	3,403	(644)	-	2,124			
	<u>-</u>	e 27.000	<u> </u>	<u> </u>	<u>-</u>	<u>-</u>			
Total Golf Course Operations	\$ 351,328	\$ 37,308	\$ 234,522	<u>\$ 116,806</u>	\$ 31,981	\$ 246,796			

Heather Ridge Metropolitan District Statement of Revenues, Expenditures and Changes in Fund Balance Budgetary Basis Governmental Funds Budget and Actual For the 8 Months Ended August 31, 2018 Enterprise Fund

	(Amended) Annual Budget		Current Month		Year to Date		Variance			Prior Year			
							Favorable (Unfavorable)		Current <u>Month</u>		Year to Date		
Administration Expenses		<u> </u>				<u> </u>	10	<u> </u>		<u></u>		2010	
Accounting	\$	10,000	\$	_	\$	5,504	\$	4.496	\$	805	\$	5,791	
Legal		6,000	-	2,137	-	6,188	•	(188)	-	_	-	3,050	
Consulting fees		-		2,107		-		(100)		_		-	
Wages and Benefits		74,000		6,006		48,090		25,910		6,092		50,361	
Office operations		74,000		0,000		40,090		23,310		0,032		30,301	
		-		-		-		-		-		-	
Computer and internet expenses		-		-		-		-		-		-	
Repairs/Maintenance		-		-		-		-		-		-	
Operating supplies		-		-		-		-		-		-	
Office Supplies		-		-		-		-		-		-	
Janitorial		-		-		-		-		-		-	
Postage and delivery		-		-		-		-		-		-	
Printing/Stationery		500		-		-		500		-		-	
Professional fees		-		-		-		-		-		_	
Security		_		-		-		_		_		_	
Training/education		_		-		_		_		_		_	
Travel/mileage/lodging		_		_		_		_		_		_	
Utilities - Satellite/cable		_		_		_		_		_		_	
Miscellaneous		100		52		191		(91)		44		171	
Total Administrative expenses	\$	90,600	\$	8,195	\$	59,973	\$	30,627	\$	6,941	\$	59,373	
Total / tallillistrative expenses	Ψ	30,000	Ψ	0,100	Ψ	00,010	Ψ	00,021	Ψ	0,041	Ψ	00,010	
Grounds													
Golf course amenities	\$	1,500	\$	-	\$	-	\$	1,500	\$	-	\$	-	
Wages and benefits		175,000		24,983		145,684		29,316		24,509		153,089	
Gas oil lube		10,000		1,637		6,634		3,366		1,271		5,716	
Dues and subscriptions		-		-		575		(575)		-		570	
Employee relations		_		-		-		_		-		_	
Advertising		100		_		70		30		_		70	
Utility - electric		50,000		8,851		36,199		13,801		9,159		43,408	
Utility - gas		1,100		46		1,296		(196)		43		788	
Utility - water/sewer		1,300		166		1,082		218		159		956	
Utility - telephone		1,600		184		3,969		(2,369)		151		824	
Trash Removal		2,700		450						205			
		,		450		3,111		(411)		205		2,473	
Education/seminars		600		-		35		565		-		-	
Computer/Internet		-		-		-		-		-		-	
Operating Supplies		_		_		-		-		-		184	
Chemicals		4,000		936		3,358		642		701		2,579	
Equipment repairs/maintenance		15,000		(323)		6,308		8,692		1,246		12,140	
Equipment rental		-		-		-		-		-		-	
Fertilizer		10,000		1,879		8,430		1,570		-		6,869	
Golf course supplies		1,700		-		997		703		288		1,485	
Ground improvements		2,000		-		_		2,000		_		_	
Cart Paths, Sand Traps, Trees		_		_		42,724		(42,724)		_		35,910	
Seed, Sod		_		_		621		(621)		_		2,061	
Landscaping		10,000		_		-		10.000		_		_,001	
Licenses/Permits/Fees		300		-		203		97		-		_	
				107						140		1 107	
Irrigation repairs		2,700				6,597		(3,897)		143		1,127	
Amenities		2,000		135		3,171		(1,171)		-		834	
Sand, soil, gravel		2,500		11,888		13,471		(10,971)		-		1,884	
Sanitation rental		3,600		445		3,460		140		405		3,595	
Professional Fees		200		2,533		3,335		(3,135)		-		-	
Repairs/Maint/Shop		600		-		665		(65)		253		253	
Security		900		74		594		306		74		666	
Small tools and equipment		7,000		-		10,532		(3,532)		-		4,497	
Tires/batteries		100		-		90		10		_		92	
Training/Education		_		_		-		-		_		_	
Landscape Maintenance													
Total Grounds expense	\$	306,500	\$	53,991	\$	303,211	\$	3,289	\$	38,607	\$	282,070	
•			_		_				_		_		

HRMD Golf & Clubhouse P&L 2018 by Month

Income / Expense Statement Summary Actual \$ (000)

YTD Summary

2018 - YTD

				20	10 - 1	טו							
Description	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD
Significant Operations Event	SNOW	Weather		•	•		•	·	•				
Golf Rounds	548	373	1,990	2,712	3,576	4,507	4,493	4,745					22,944
No Play Days - Weather	16	12	5	4	1	0	0	0					38
Play Days	15	16	26	26	30	30	31	31					205
Avg \$ Rev per Round / Star		92.51	28.71	30.02	28.00	28.49	28.88	27.65					30.30
Avg \$ Profit per Round / Star	(34.65)	(47.10)	8.92	(1.29)	1.90	9.19	8.87	6.69					4.25
Revenue - Golf	32.6	34.5	57.1	81.4	100.1	128.4	129.8	131.2					695.2
Expenses													
Lxperises													
Golf Course Operations	23.5	26.1	7.8	30.1	33.8	37.9	38.0	37.3					234.5
Administration	6.6	6.9	9.0	6.2	8.1	7.4	7.7	8.2					60.0
Grounds Operations	21.6	19.1	22.6	48.6	51.5	41.7	44.2	54.0					303.2
Total Evnance	E1 C	EO 1	20.4	04.0	00.0	07.0	00.0	00 F					E07.7
Total Expenses	51.6	52.1	39.4	84.9	93.3	87.0	89.9	99.5					597.7
P&L Excess / (Deficiency)	(19.0)	(17.6)	17.8	(3.5)	6.8	41.4	39.8	31.7					97.5
Key Expense Areas:													
Payroll													
. uy. o													
Grounds Operations	12.1	14.4	13.9	15.2	18.2	23.3	23.6	25.0					145.7
Golf Course Operations	4.4	4.3	6.4	10.5	14.8	16.5	16.4	17.0					90.3
Administration	5.3	6.4	6.3	6.1	6.0	6.0	6.0	6.0					48.1
Total Payroll	21.7	25.0	26.5	31.9	39.0	45.9	46.1	48.0					284.1
9/ Payroll to Payonua	67%	73%	46%	39%	39%	36%	36%	37%					41%
% Payroll to Revenue	42%	48%	67%	38%	42%	53%	51%	48%					48%
% Payroll to Expenses	42 /0	40 /0	07 /6	30 /6	42 /0	JJ /6	31/6	40 /0					40%
Utilities													
Golf Ops & Pro Shop	2.2	2.3	3.4	2.3	3.7	0.7	4.2	3.0					21.9
Grounds	1.5	1.5	2.3	2.8	3.3	8.7	13.3	9.2					42.5
Clubhouse Top Floor	6.0	5.2	9.6	4.2	4.4	5.6	16.0	9.2					60.2
Utilities/Gen Fund Prtn	6.0	5.2	9.6	4.2	4.4	5.6	16.0	9.2					60.2
Clubhouse Maintena				(Gen	Fund):	:							
1st Bldg Repair/Maintenance	0.2	0.5	0.3	0.9	5.5		0.7	0.6					9.8
2nd Bldg Repair/Maintenance	1.3	1.3	14.0	10.2	15.1	2.4	3.1	0.4					48.0
Capital Expenditures	3												To Date
Grounds / Golf	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					2,623
Clubhouse	0.0	0.0	0.0	144.7	66.4	12.5	0.0	0.0					583
Golf Course	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					125
Restaurant - Noonan's													106
Total Cap Exp	0.0	0.0	0.0	0.0 144.7	0.0 66.4	0.0 12.5	0.0	0.0					3,438
Total Cap Exp	0.0	0.0	0.0	144.7	00.4	12.5	0.0	0.0					3,730
District Fund Accour	nts			*\$75k Ro	of Ins Prod	ceeds in G	iF						
General Fund	30	30	30	30	30	30	30	30					
* Gen Fund (8/15 Roof Ins Proc	98	171	161	177	170	223	206	207					
Capital Fund	741	742	687	543	478	466	467	468					
Debit Service Fund	187	344	369	432	364	481	491	507					
Enterprise Fund	356	339	356	353	360	401	441	473					_
TOTAL ALL FUNDS	1,412	1 625	1 603	1 535	1 401	1 601	1 635	1 684					
Total Funds less Dbt Svc	-		-		-		·	-					
Must always be > \$100	485	539	547	560	559	654	677	709					
Bond Balance	6,195	6,195	6,195	6,195	6,195	6,195		6,195					
HR Foundation Bank	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4					
	Jan	Feb	Mar	A pril	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD